



## Repurchase of own registered shares

### Alcon Inc., Fribourg

Alcon Inc., Rue Louis-d'Affry 6, 1700 Fribourg, Switzerland ("Alcon") announced on 25 February 2025 that it will launch a share buyback program for an amount of up to USD 750 million. The registered shares to be acquired will be held in treasury and are intended to offset the dilutive effect of registered shares vesting under Alcon's equity-based incentive plans. The execution and the volume of the share buybacks will depend on market conditions.

For illustrative purposes only, the repurchase volume of up to USD 750 million, based on the closing price of the registered shares of Alcon on the SIX Swiss Exchange on 27 March 2025 of CHF 84.60, and a USD/CHF exchange rate of 0.8822 represents approx. 7.82 million registered shares or approx. 1.57 % of Alcon's current share capital and voting rights.

The share buyback program is exempted from the ordinary takeover rules on the basis of section 6.1 of the Circular no. 1 of the Swiss Takeover Board dated June 27, 2013 (status as of January 1, 2016) and refers to a maximum of 49,970,000 registered shares which correspond to a maximum of 10% of the share capital currently registered in the commercial register and of Alcon's voting rights (the share capital currently registered in the commercial register amounts to CHF 19,988,000.00, divided into 499,700,000 registered shares, each with a nominal value of CHF 0.04).

The registered shares of Alcon are listed under the International Reporting Standard of SIX Swiss Exchange. The share buyback program does not cover Alcon's registered shares listed on the NYSE.

### Duration of the share buyback program

The share buyback program will last from 1 April 2025 until 31 March 2028 at the latest. Alcon reserves the right to end the buyback program at any time and is not obliged to buy its own registered shares under this buyback program.

### Maximum daily repurchase volume

The maximum daily repurchase volume in accordance with Art. 123(1)(c) Swiss Financial Market Infrastructure Ordinance ("FMIO") will be shown on Alcon's website at:

<https://investor.alcon.com/stock-information/share-repurchase-history/default.aspx>

### Disclosure of repurchase transactions

Alcon will provide regular updates on the transactions within and outside the share buyback program on its website:

<https://investor.alcon.com/stock-information/share-repurchase-history/default.aspx>

### Non-public information

Alcon confirms that, as of the date of this notice, it does not have any non-public information that is of relevance to the registered share price pursuant to the ad-hoc publicity rules of SIX Exchange Regulation AG and that must be published.

### Own registered shares

On 27 March 2025, Alcon directly and indirectly held 4,027,797 registered shares corresponding to 0.81% of the share capital and the voting rights currently registered in the commercial register.

### Shareholders holding more than 3% of the voting rights

According to reports published by SIX Exchange Regulation AG by 27 March 2025, the following shareholders hold 3% or more of voting rights of Alcon (calculation basis: share capital currently registered in the commercial register):

- UBS Fund Management (Switzerland) AG, Basel, CH	5.845 %	reported on 8 May 2024
- BlackRock, Inc., NY, USA	4.94 %	reported on 9 November 2019
- T. Rowe Price Associates, Inc., Baltimore, US	3.02 %	reported on 8 February 2025

Source: SIX Exchange Regulation

Alcon has no information on the abovementioned shareholders' intentions with respect to the sale of registered shares under this share buyback program.

**Fees and duties**

For shareholders selling their registered shares on the ordinary trading line, the sale is subject to stamp duty. The fees of SIX Swiss Exchange AG will also be due.

**Mandated bank**

Alcon has mandated UBS AG with the share buyback program.

**Delegation agreement**

Alcon and UBS AG have entered into a delegation agreement in accordance with article 124(2)(a) and (3) FMIO, under which UBS AG will independently carry out repurchases according to pre-defined parameters. However, Alcon may terminate this delegation agreement at any time without cause or modify the parameters in accordance with article 124(3) FMIO and other applicable rules.

**Applicable law / place of jurisdiction**

Swiss law / Fribourg is the exclusive place of jurisdiction.

**Security number, ISIN and ticker symbol**

Registered share of Alcon Inc.  
of CHF 0.04 nominal value

43249246 CH0432492467 ALC

**Place and date**

Fribourg, 31 March 2025

**This notice does not constitute a prospectus as defined in the Swiss Financial Services Act (FinSA).**

**This offer is not made in the United States of America and/or to U.S. persons and may be accepted only by Non-U.S. persons and outside the United States of America. Offering materials with respect to this offer must not be distributed in or sent to the United States of America and must not be used for the purpose of solicitation of an offer to purchase or sell any securities in the United States of America.**



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